



Regeneration and Environment Policy and Performance Committee

Date:	Monday, 23 March 2015
Time:	6.00 pm
Venue:	Committee Room 2 - Wallasey Town Hall

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AGENDA

1. MEMBERS' CODE OF CONDUCT - DECLARATIONS OF INTEREST/PARTY WHIP

Members are asked to consider whether they have any disclosable pecuniary interests and/or any other relevant interest in connection with any item(s) on this agenda and, if so, to declare them and state the nature of the interest.

Members are reminded that they should also declare, pursuant to paragraph 18 of the Overview and Scrutiny Procedure Rules, whether they are subject to a party whip in connection with any item(s) to be considered and, if so, to declare it and state the nature of the whipping arrangement.

2. MINUTES (Pages 1 - 8)

To approve the accuracy of the minutes of the meeting held on 3 February 2015.

3. DIRECTORATE PLAN (Pages 9 - 34)

4. PERFORMANCE REPORT (Pages 35 - 42)

5. BUDGET MONITOR REPORT (Pages 43 - 52)

6. SCRUTINY WORK PROGRAMME UPDATE (Pages 53 - 56)

**7. MINUTES FROM HIGHWAYS AND TRAFFIC REPRESENTATION
PANEL - 13TH AND 17TH MARCH**

Minutes to follow.

8. ANY OTHER URGENT BUSINESS APPROVED BY THE CHAIR

REGENERATION AND ENVIRONMENT POLICY AND PERFORMANCE COMMITTEE

Tuesday, 3 February 2015

Present: Councillor M Sullivan (Chair)

Councillors KJ Williams S Niblock
D Mitchell D Realey
S Williams J Stapleton
J Crabtree G Ellis
M Daniel J Hale
R Gregson T Pilgrim

Deputies: Councillors T Johnson (for A Leech)

39 MEMBERS' CODE OF CONDUCT - DECLARATIONS OF INTEREST/PARTY WHIP

Members were asked to consider whether they had any disclosable pecuniary interests and/or any other relevant interest in connection with any item(s) on this agenda and, if so, to declare them and state the nature of the interest.

Members were reminded that they should also declare, pursuant to paragraph 18 of the Overview and Scrutiny Procedure Rules, whether they were subject to a party whip in connection with any item(s) to be considered and, if so, to declare it and state the nature of the whipping arrangement.

No such declarations were made.

40 MINUTES

Resolved – That the minutes of the meeting held on 3 December be approved.

41 STREET CLEANSING POST BUDGET OPTIONS

A report by the Strategic Director for Regeneration and Environment provided Members with an overview of significant changes made to Wirral Council's street cleaning programme in July 2013 in order to implement £1 million savings proposal.

Tara Dumas, Environmental & Waste Services Manager and Gary Robinson, Representative from Biffa presented the report. It was reported that Wirral Council had worked closely with Biffa to redesign street cleansing as a means to assist the Council to meet budgetary challenge as a result of reduction in government grants.

Members were informed that the majority of the savings had been achieved through a reduction in frontline operatives. Street cleansing frequencies in most areas had been significantly reduced, with areas that had formally had a weekly cleanse now being reduced to 4 weekly and areas formally scheduled for a monthly cleanse now only being cleansed once every 12 weeks. Members heard that in order to mitigate the risk that some areas may not meet standards, agreement had been granted to fund a joint monitoring post in order for other members of the team to focus on more proactive work.

It was reported that through monitoring of the volumes of waste deposited in the Borough's alleyways gave early indications that increasing the cleaning frequencies from 4 weekly to 12 weekly had reduced the amount of waste fly tipping by around 12%. It was suggested that through providing a more frequent waste cleansing service can inadvertently encourage some residents to dump their rubbish, in the knowledge that it will be dealt with.

Members then heard that the number of fly tips reported had reduced by 36% and there had been a number of prosecutions made against offenders.

It was reported that when the reduced cleansing facilities were first introduced, reports of overflowing litterbins significantly increased. Crews are now working closely with the Council to identify locations for additional or large litterbins and an ongoing installation programme is now underway.

It was explained that if Members were to endorse the recommendation contained in the report to use the remaining transitional funds (£124k) this would be spent upon behaviour changing initiatives. This would include the introduction of "environmental awareness workshops" for alleyway dumping and potentially littering offenders which will aim to provide Wirral with a better understanding of values and attitudes of offenders. Other initiatives were set out in section 7.2 of the report.

A Member queried the impact of the reduction in frontline operatives that had represented 41 staff and 39% of the workforce.

In response, Mr Robinson explained that the service had remained constant and to a high standard.

A Member then queried penalty charges and the possibility of introducing a scheme whereby offenders are instructed to pick up litter.

It was explained there has been a wide range of research had been conducted into suitable deterrents for perpetrators. There is already a pool of volunteers who litter pick, this can be difficult to risk assess and is resource intensive.

A Councillor enquired about “gateway areas” and queried how often these areas are reviewed

It was explained that gateway areas are generally around areas such as motorway joining points, train stations and other investment areas.

Comments were raised regarding the need to educate some residents on recycling and it was reported that there will be four Recycling Officers in place to target specific areas and a programme of door knocking will begin shortly.

A Member raised a concern regarding rubbish being placed on the highway behind litter bins and enquired as to whether this issue was being targeted. Members heard from the Environmental and Waste Services Manager that as and when these issues are reported then an Officer will investigate the matter. Members were then reminded that legislation states that if rubbish is placed upon the floor then this is considered to be a “fly tip.”

The Chair thanked Officers for the report and brought to the Committees attention that this meeting had been the last for Tara Dumas, Environment and Waste Services Manager at Wirral Council. The Chair and Spokespersons commended Tara for all her excellent work within the Department and wished her well in her new position in her new authority.

Resolved: That the Committee:-

- (1) note the information provided in the report, including the recasting of the Waste Provisions budget as detailed in Section 7.1;**
- (2) endorse the inclusion of the Annual Litter Reduction programme in the Waste and Environmental Service Plan and;**
- (3) endorse the proposals to use the remaining transitional funds (£124k) to fund behaviour change initiatives over the next two years until March 2017.**

A Report by the Strategic Director for Regeneration and Environment set out the Directorate's response to the request by the Regeneration and Environment Policy and Performance Committee on the 3rd December with regard to monitoring of the Highways Contract. The report provided details of the management arrangements and expected outcomes for the new contract and its mobilisation from 1 April 2014, following completion of the previous contract.

It was explained that a decision had been made by Colas Limited not to consider an extension to their existing contract and in October 2013 Colas had submitted a demobilisation plan and worked closely with Officers to ensure that all operational risks were managed. Members were reminded that BAM Nuttall were awarded the contract as detailed in the Cabinet report of 7th November 2013.

Members heard that meetings had taken place between BAM Nuttall and Colas with regard to which staff would transfer, their working conditions and pension arrangements. Members were then informed that there had been a delay in the contract award to BAM, therefore Colas had an extension to their depot to the 30th April 2014.

Representatives from Bam Nuttall including Matt Stacey, Business Unit Manager and Steve Addison, Project Manager attended the Committee and delivered a presentation. Members were informed about the Governance of the organisation, performance monitoring, supply chain partners and provided information about health and safety.

Officer and representatives from Bam Nuttall responded to questions from Members including queries about whether there were any extra costs to the Authority following the extension of the Colas contract and compatibility of IT systems

Members were informed that there no additional costs for the Authority. In terms of consideration of IT systems, Members heard that Bam Nuttall can integrate with Council systems.

A Member enquired about the time scales involved for replacing street lights.

Members were informed that there had been a spike in street lighting replacements recently, however, there is a significant back log that is currently being dealt with.

Resolved: That the Committee:-

- (1) note the contents of the report and eth successful mobilisation of the new Highways Service Contract;**

(2) note the successful demobilisation of the Colas' contract and;

(3) endorse the objectives of the new contract outlined in Section 7.4 of the report.

43 DIRECTORATE PLAN PERFORMANCE REPORT

A Report by the Strategic Director of Regeneration and Environment updated Members in relation to performance as at 30th November 2014 against the delivery of the Regeneration and Environment Directorate Plan 2014/15.

A Member enquired into the reasoning behind lower levels of affordable housing in comparison to previous years.

Members were informed that the grant that had previously been available had been significantly reduced, therefore resources available had been diminished.

A Member then enquired about numbers of empty properties within the Borough and was informed that a recent audit demonstrated that there are around 6,000.

The Committee were informed by the Strategic Director of Regeneration and Environment that a recent report had indicated that Wirral had increased its Gross Value Added (GVA) by 7%, a higher level than anywhere else in the country.

Resolved – That the Committee use the information contained within the report to inform its future work programme.

44 BUDGET MONITOR REPORT INCLUDING REVENUE, SAVINGS AND CAPITAL

A Report by the Acting Section 151 Officer set out the financial monitoring information. The Report was written with the aim to give Members sufficient detail to scrutinise budget performance for the Directorate. Appended to the Report was the Revised Capital Programme for 2014/15.

Resolved – That the Financial Monitoring Report be noted.

45 LIVERPOOL CITY REGION COMBINED AUTHORITY - SCRUTINY ARRANGEMENTS

The Chair of the Committee reported that the Liverpool City Region Scrutiny Panel meeting due to be held on 21st January had been cancelled and replaced with a briefing session and an initial scoping meeting to discuss European Funding

Members were informed that the briefing session was attended by Alan Welby, Executive Director for Key Growth Sectors at the Local Enterprise Partnership and Martin Eyres, Head of European Affairs at Liverpool City Council.

It was reported that the briefing session had included a presentation setting out the current context in relation to European Funding in the Liverpool City Region. The Panel had considered two areas to be looked at. These being:

- (i) the commissioning/ bidding framework being developed to underpin the local delivery of the European Programme 2014-2020 and;
- (ii) the governance arrangements in place to shape and oversee the local operation of this programme.

Members heard that it was proposed that this review would be conducted during the period from February to March 2015, with a view to submitting a report/ recommendations to the formal meeting of the Panel on 8 April 2015. It was also proposed that the review will comprise two evidence sessions, one for each topic followed up by a wrap- up session to consider the content of the final report and recommendations.

46 **SCRUTINY WORK PROGRAMME UPDATE**

A Report by the Chair of the Committee updated Members on the current position regarding the work programme for the Regeneration and Environment Policy and Performance Committee.

It was reported that at the agenda setting meeting held on 6 January 2015, the Chair and Party Spokespersons for this Committee agreed for two items to be added to the Work Programme including:

- A Task and Finish Review on the Council's Coastal Strategy
- A Task and Finish Review on homelessness within Wirral.

Members heard that the task and finish review on the Councils Coastal Strategy would commence this year whilst the review on homelessness would begin in the new municipal year. Members were advised that membership of the Council's Coastal Strategy Task and Finish Group would be Councillors Sullivan, Hale and Mitchell.

A Member requested that the issue of utility companies that had been causing damage to areas of the Borough be considered as an item of the Committee's Work Programme. The Member was informed that Wirral Council are moving towards becoming a Permit Authority, however, this matter may be considered at a later date.

A Member then requested that levels of under occupancy be reviewed in the future.

Resolved – That Members approve the Regeneration and Environment Policy and Performance Committee work programme for 2014/15.

47 **ANY OTHER URGENT BUSINESS APPROVED BY THE CHAIR**

The Chair highlighted that as the next meeting of the Committee scheduled for 20 April 2015 was due to be held during purdah, he proposed that the next meeting be brought forward and proposed that this meeting would now be held on 23 March 2015 at 6:00pm.

Resolved - that the next meeting of the Committee takes place on Monday 23 March 2015 at 6:00pm.

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WIRRAL COUNCIL

REGENERATION & ENVIRONMENT POLICY AND PERFORMANCE COMMITTEE

23RD MARCH 2015

SUBJECT:	2015-16 REGENERATION & ENVIRONMENT DIRECTORATE PLAN
WARD/S AFFECTED:	ALL
REPORT OF:	KEVIN ADDERLEY (STRATEGIC DIRECTOR OF REGENERATION AND ENVIRONMENT)
RESPONSIBLE PORTFOLIO HOLDERS:	<p>CLLR PHIL DAVIES, LEADER OF THE COUNCIL AND PORTFOLIO HOLDER FOR INVESTMENT STRATEGY</p> <p>CLLR GEORGE DAVIES, JOINT DEPUTY LEADER OF THE LABOUR GROUP AND PORTFOLIO HOLDER FOR NEIGHBOURHOOD, HOUSING AND ENGAGEMENT</p> <p>CLLR PAT HACKETT, PORTFOLIO HOLDER FOR ECONOMY</p> <p>CLLR STUART WHITTINGHAM, PORTFOLIO HOLDER FOR HIGHWAYS AND TRANSPORT</p> <p>CLLR BERNIE MOONEY, PORTFOLIO HOLDER FOR ENVIRONMENT AND SUSTAINABILITY</p> <p>CLLR CHRIS MEADEN, PORTFOLIO HOLDER FOR LEISURE, SPORT AND CULTURE</p>
KEY DECISION?	NO

1.0 EXECUTIVE SUMMARY

- 1.1 The aim of this report is to present Policy and Performance Committee Members with the 2015-16 Regeneration & Environment Directorate Plan for consideration.

- 1.2 The Directorate Plan translates the priorities and activities set out in the Council's Corporate Plan into a coherent and measurable set of projects, performance measures and targets that will be delivered by the directorate during 2015-16.

2.0 BACKGROUND AND KEY ISSUES

- 2.1 The Corporate Plan for 2013-2016 was agreed by Council on 5 March 2013 following extensive consultation with residents, partners and other stakeholders.
- 2.2 The Corporate Plan is the key policy document of the Council and as such provides a robust approach to the Council's business planning; ensuring that the Council's vision, priorities and spending decisions are based on sound evidence, thorough analysis and understanding of community needs.
- 2.3 The plan clearly articulates the ambition for the organisation and borough, and provides a framework for the development and implementation of directorate plans which are subject to regular and robust monitoring.
- 2.4 The Corporate Plan is subject to an annual review to ensure that it remains valid and appropriate. An updated version of the Corporate Plan for 2015-16 was agreed by Council in December 2014 and is the basis for the development of the 2015-16 directorate plans.
- 2.5 The development of the 2015/16 Regeneration & Environment Directorate Plan has been led by the Strategic Director for Regeneration & Environment and approved by the appropriate portfolio holders. The plan identifies the activity that will be delivered in order to meet the Corporate Plan priorities, and includes appropriate measures of success that can be monitored and reported upon throughout the period of the plan.
- 2.6 The plan will be subject to regular monitoring and review by the Regeneration & Environment directorate management team with regular reports presented to the Portfolio Holders. A quarterly report will be presented to the Policy & Performance Committee to consider and identify areas to review and scrutinise in more detail.

3.0 RELEVANT RISKS

- 3.1 The performance management framework policy is aligned to the risk management strategy. Relevant risks are contained with the directorate plans and will be subject to robust monitoring.

4.0 OTHER OPTIONS CONSIDERED

- 4.1 The Corporate Plan is the organisation's key policy document and drives the development of directorate plans. Therefore no other options were considered.

5.0 CONSULTATION

5.1 The content of the Corporate Plan 2013-2016 was subject to extensive consultation with residents, partners, staff and other stakeholders throughout 2012. The Directorate Plans translate the Corporate Plan priorities and activities into directorate projects and performance measures.

6.0 IMPLICATIONS FOR VOLUNTARY, COMMUNITY AND FAITH GROUPS

6.1 The Corporate Plan makes reference to working closely with voluntary, community and faith groups for the benefit of Wirral residents and communities and this partnership approach will continue to be a key priority for the Council.

7.0 RESOURCE IMPLICATIONS: FINANCIAL; IT; STAFFING; AND ASSETS

7.1 Financial implications of undertaking the actions to deliver the 2015/16 Regeneration & Environment Directorate Plan will be addressed by the Directorate as appropriate.

8.0 LEGAL IMPLICATIONS

8.1 N/A

9.0 EQUALITIES IMPLICATIONS

9.1 Has the potential impact of your proposal(s) been reviewed with regard to equality?

Yes – an equalities impact assessment has been completed for the Council's Corporate Plan

<http://www.wirral.gov.uk/my-services/community-and-living/equality-diversity-cohesion/equality-impact-assessments/eias-2010/chief-executives>

Equalities implications relating to the actions set out in the Directorate Plan will be addressed by departments as appropriate and subject to individual equality impact assessments.

10.0 CARBON REDUCTION IMPLICATIONS

10.1 N/A

11.0 PLANNING AND COMMUNITY SAFETY IMPLICATIONS

11.1 N/A

12.0 RECOMMENDATION/S

12.1 Committee are requested to use the information contained within the Directorate Plan to inform its future work programme.

13.0 REASON/S FOR RECOMMENDATION/S

13.1 To ensure that the report provides elected members with the information required to evaluate the delivery of the key priorities identified by the Directorate Plan.

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APPENDICES

Appendix 1 – Regeneration & Environment Directorate Plan 2015-16

REFERENCE MATERIAL

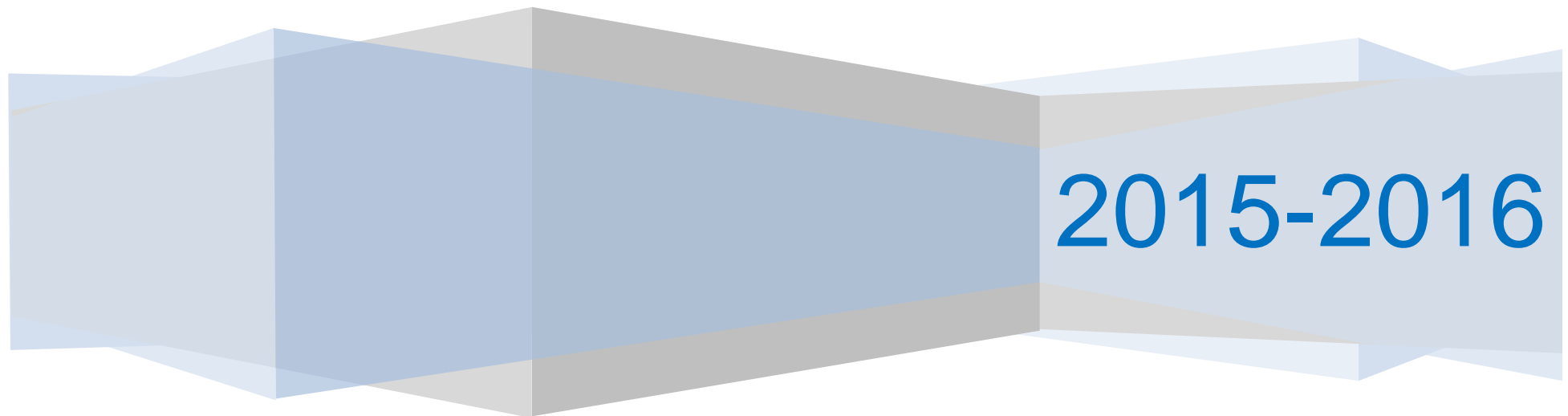
N/A

SUBJECT HISTORY (last 3 years)

Council Meeting	Date
2015-16 Corporate plan - Council	December 2014

Regeneration and Environment Directorate Plan

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1: Corporate Plan Vision and Priorities

1.1 Strategic Director's Overview and management structure

1.2 Delivering Outcomes for Wirral – Key Projects

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2.1 Directorate Budget

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3: Delivering our Objectives

3.1 Our Delivery Plan

4: Risk Register (summary)

1: Corporate Plan Vision and Priorities

Our Vision:

“Wirral will be a place where the vulnerable are safe and protected, where employers want to invest and local businesses thrive, and where good health and an excellent quality of life is within the reach of everyone who lives here”

The Council priorities at the heart of the Corporate Plan vision are to tackle health inequalities, protect the vulnerable and drive growth and aspiration, and will be delivered through activities set out in key strategic plans including directorate plans, commissioning strategy and the medium term financial strategy.

The Council has also agreed the following themes for delivering its transformation and improvement programme:

- Delivering Differently
- Income and Efficiency
- Managing Demand
- Customer Contact

This plan will set out in more detail how the activities within the Corporate Plan will be delivered within this directorate and confirms the agreed resources required.

1.1 Strategic Director’s Overview

Welcome to the 2015/16 Directorate Plan for the Regeneration & Environment Directorate. This Plan explains how the Directorate is committed for the coming year to underpinning the delivery of the Council’s Corporate Plan priorities. Further important day to day activities of the Directorate are included in Service Plans for each service; these are the responsibility of the Heads of Service and the Investment and Business Manager.

This Directorate has a critical role to play in supporting the Council’s 2015/16 priorities by delivering a number of key strategies and services; some are statutory requirements while others are best practice and are often delivered in partnership.

We are transforming the way we deliver services at the most fundamental level and will continue to transform our neighbourhoods through the development of quality mixed tenure housing schemes and protect the health, safety and wellbeing of our most vulnerable residents through targeted housing services.

We recognise that it is vitally important to Wirral that the Council should be successful in driving local, regional and national economic growth. Wirral’s ambitious aims for the economy underline the importance of how we must continue to provide a clear leadership role within the City Region and Combined Authority and use this role to punch our weight on a regional and national level.

Wirral's economy today has a total value of around £3.4 billion per year and is home to many international businesses. Our tourism economy is now worth over £327 million, attracting over 7 million visitors each year, and increasing annually due to borough-wide investment and international marketing. We are at the forefront of developing significant projects in the borough which will drive further investment and increase jobs and we will make appropriate use of the Council's planning powers to continue this work.

Our Investment Strategy reflects a focused approach to targeting key growth sectors such as offshore wind and the automotive supply chain as well as maximising opportunities such as the designation of the Wirral Waters site as an Enterprise Zone which offers financial incentives to attract inward investment. The Enterprise Zone includes the Peel International Trade Centre site as well as the Automotive Supplier Park which has been identified in response to industry need to re-shore the supply chain.

Working with residents, improving access to employment and skills and encouraging them to hold the same level of ambition for their communities as we have for Wirral will continue to be a key strategy for this directorate; driving growth in our economy and with it aspiration, achievement and employment, particularly among younger people. This will help to reduce poverty and secure a healthier economic future for our communities.

Set against the fact that the Council continues to operate with reducing budgets, it is critical that our actions and limited resources are channelled to those areas where we can deliver the maximum sustainable benefits. The delivery of services will be underpinned by our corporate values of integrity, efficiency, confidence and ambition.

The Directorate is based in Wallasey Town Hall, the North Annexe and Cheshire Lines Building and employs 578.25 FTE staff (headcount of 903) in various locations across the Borough. I am supported by my Directorate Management Team (DMT) whose distinct services cover Regeneration & Planning, Investment & Business, Housing and Environment & Regulation. The Directorate is responsible for the management of diverse revenue and capital budgets of £90.3m and £23.5m respectively.

**Kevin Adderley,
Strategic Director
Regeneration & Environment Directorate**

DIRECTORATE MANAGEMENT STRUCTURE AND KEY SERVICE RESPONSIBILITIES:

Kevin Adderley
Strategic Director
Regeneration & Environment

David Ball
Head of Service
Regeneration & Planning

Alan Evans
Investment & Business
Manager

Ian Platt
Head of Service
Housing

Mark Smith
Head of Service
Environment & Regulation

Core Services Delivered:

- Regeneration*
- Town and Retail Centres*
- Planning/Development Control*
- Local Development Framework*
- Building Control & Land Charges*
- Cultural Services*
- Licensing*

Core Services Delivered:

- Economic Development*
- Business Support*
- Inward Investment*
- City Region economic functions*
- Employment & Skills programmes*
- European programmes*

Core Services Delivered:

- Housing Strategy*
- Housing Standards & Renewal*
- Property Pool Plus*
- Homelessness and Housing Options*
- Supported Housing*
- Housing Adaptations*

Core Services Delivered:

- Waste & Environment*
- Highways Management*
- Traffic & Transportation*
- Parks & Countryside*
- Environmental Health*
- Trading Standards*

1.2 Delivering Outcomes for Wirral – Key Projects

Key Projects we will deliver or contribute to during 2015-16

- Continue to deliver Wirral's ambitious investment strategy, focusing on key sectors and investments to drive economic growth within the borough
- Continue to develop, support and encourage the creation and accessibility of jobs through providing a supporting and enabling environment. There will be a specific focus, working with our partners on health related worklessness to support access to skills and employment
- Progress the plans with our partners to reinvigorate Birkenhead Town Centre through a comprehensive redevelopment programme
- Continue to grow Wirral's economy by working with and supporting businesses and creating environments and opportunities where the private sector wants to invest
- Continue to encourage and attract investment into Wirral by securing resources to support the delivery of key infrastructure that will enable the creation of jobs and unlock the substantial potential for economic growth
- Continue the development of a selective licensing scheme as part of the drive to improve standards of accommodation and management of housing in the private rented sector
- Enable vulnerable people to achieve greater independence, quality of life and integration through the development, provision and continued funding and monitoring of supported housing services
- Prevent and tackle homelessness and rough sleeping, through early intervention and effective collaboration, thereby improving housing outcomes for Wirral's most vulnerable people
- Continue to work with partners to increase the supply of new homes in all tenures
- Continue to ensure a safe and well maintained highway network to support access to employment, education and local facilities.

2: Financial Planning

2.1 Directorate Budget.

	2015/16 £'000
Income	31,885
Pay	21,878
Non-pay	92,473
Internal Recharges	7,431
Growth	480
Total Net Budget	90,377

2.2 Savings	
	2015/16 £'000
Environmental Health & Trading Standards Merged Service	85
Parking Enforcement Contract Review	20
Streetworks permits	100
Street Lighting LED	100
Invest Wirral Business Support	25
Regeneration General Running Costs	40
Biffa contract extension	700
Highways Preventative Maintenance	285
New Build Rental Income	60
Reduced parks & countryside Maintenance	85
Supported people Contract Efficiency	150
Pre-planning advice	5
Parking at Fort Perch Rock	25
Commemorations and memorials	100
Garden Waste Collection	393
Allotments, Bowling & Football	35
Alleygating	22
Schools Grounds Maintenance	70
Litter enforcement	31

3: Delivering our objectives

3.1 Our Delivery Plan

Corporate Plan Activity	Continue to deliver Wirral’s ambitious investment strategy, focusing on key sectors and investments to drive economic growth within the borough		
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Directorate Project	Project Milestones	Delivery Dates	Responsible Officer

Related Performance Indicators

Performance Indicator		Forecast 2014/15 Outturn	2015-16 Target	Reporting frequency	Responsible Officer
Ref	Title				
RECP07	Gross Value Added per head of population	£12,482 (Actual)	£13,213	Yearly	Investment & Business Manager Alan Evans
REDP16	Total investment value secured directly via Investment Strategy activity	£23M	£25M	Yearly	

Link to Corporate Risk Register

Risk reference	
G05	Failure to maintain a focus on economic growth

Corporate Plan Activity		Continue to develop, support and encourage the creation and accessibility of jobs through providing a supporting and enabling environment. There will be a specific focus, working with our partners on health related worklessness to support access to skills and employment			
Directorate Project		Project Milestones	Delivery Dates	Responsible Officer	
Related Performance Indicators					
Performance Indicator		Forecast 2014/15 Outturn	2015-16 Target	Reporting frequency	Responsible Officer
Ref	Title				
RECP06	Number of Jobs Created/Safeguarded via Invest Wirral	925	975	Monthly	Investment & Business Manager Alan Evans
RECP08	Number of working age people claiming out-of-work benefits	14.5%	13.6%	Half-Yearly	
Link to Corporate Risk Register					
Risk reference					
G05	Failure to maintain a focus on economic growth				
EC02	Welfare Reforms				

Corporate Plan Activity	Progress the plans with our partners to reinvigorate Birkenhead Town Centre through a comprehensive redevelopment programme				
Directorate Project	Project Milestones	Delivery Dates	Responsible Officer		
Develop and deliver a master plan for Birkenhead Town Centre	<ul style="list-style-type: none"> • Master plan approved and tested for lawfulness • Implementation Agreement • Planning application submitted • Subject to grant of planning permission Implementation commences 	June 2015 August 2015 October 2015 February 2016	David Ball		
Related Performance Indicators					
Performance Indicator		Forecast 2014/15 Outturn	2015-16 Target	Reporting frequency	Responsible Officer
Ref	Title				
REDP23	Develop and deliver a master plan for Birkenhead Town Centre	N/A	100%	Quarterly	Head of Service, Regeneration & Planning David Ball
Link to Corporate Risk Register					
Risk reference					
G05	Failure to maintain a focus on economic growth				

Corporate Plan Activity		Continue to attract and grow Wirral's economy by working with and supporting businesses and creating environments and opportunities where the private sector want to invest			
Directorate Project		Project Milestones		Delivery Dates	Responsible Officer
Related Performance Indicators					
Performance Indicator		Forecast 2014/15 Outturn	2015-16 Target	Reporting frequency	Responsible Officer
Ref	Title				
REDP15	% of Major Planning Applications determined within 13 weeks	60%	60%	Quarterly	Head of Service, Regeneration & Planning David Ball
Link to Corporate Risk Register					
Risk reference					
G05	Failure to maintain a focus on economic growth				

Corporate Plan Activity	Continue to encourage and attract investment into Wirral by securing resources to support the delivery of key infrastructure that will enable the creation of jobs and unlock the substantial potential for economic growth					
Directorate Project	Project Milestones	Delivery Dates		Responsible Officer		
Delivery of the Docks Bridges Replacement Major Scheme up to contract award stage	<ul style="list-style-type: none"> Secure letter of support from Peel group Local Highways Maintenance Challenge fund – DfT decision Appoint design consultant Cabinet report (endorse OAR/draft OBC and confirm local contribution) PIA – publish PIN Issue EOI Submit OBC to CA Issue PQQ Submit MSBC to CA LGF funding decision (CA) Issue ITT Receive planning consent Award D&B contract 	March 2015	April 2015	April 2015	Mark Smith	
		June 2015				
		July 2015				
		Sept 2015				
		Sept 2015				
		Nov 2015				
		Dec 2015				
		Dec 2015				
		Feb 2016				
		March 2016				
Related Performance Indicators						
Performance Indicator		Forecast 2014/15 Outturn	2015-16 Target	Reporting frequency		Responsible Officer
Ref	Title					
REDP19	Delivery of the Docks Bridges Replacement Major Scheme up to contract award stage	N/A (Previously development of business case)	100%	Quarterly	Head of Service, Environment & Regulation Mark Smith	
Link to Corporate Risk Register						
Risk reference						
G05	Failure to maintain a focus on economic growth					

Corporate Plan Activity	Continue the development of a selective licensing scheme as part of the drive to improve standards of accommodation and management of housing in the private rented sector				
Directorate Project	Project Milestones	Delivery Dates	Responsible Officer		
Develop and deliver the Wirral Selective Licencing Scheme (WSLS)	<ul style="list-style-type: none"> • Notices Issued in Proposed Selective Licensing Areas within prescribed timescales and scheme publicised. 3 Month Statutory Notice period commences • Formal Designation of Selective Licensing Areas (if no Judicial Review) • Recruitment of Team to implement Scheme • Implementation of IT Systems, procedures and training • Commencement of Scheme and first applications received • 100 of complete application received within 1st 6 months approved and licences Issued 	March 2015 June 2015 June 2015 Sept 2015 Sept 2015 March 2016	Ian Platt		
Related Performance Indicators					
Performance Indicator		Forecast 2014/15 Outturn	2015-16 Target	Reporting frequency	Responsible Officer
Ref	Title				
RECP18	Develop and deliver the Wirral Selective Licensing Scheme (WSLS)	N/A	100%	Quarterly	Head of Service, Housing Ian Platt
RECP05	No of interventions to improve private rented sector properties	400	400	Quarterly	
REDP12	Bringing Empty Properties Back into use	260	260	Quarterly	
Link to Corporate Risk Register					
Risk reference					
EC02	Welfare Reforms				

Corporate Plan Activity		Enable vulnerable people to achieve greater independence, quality of life and integration through the development, provision and continued funding and monitoring of supported housing services			
Directorate Project		Project Milestones	Delivery Dates	Responsible Officer	
Related Performance Indicators					
Performance Indicator		Forecast 2014/15 Outturn	2015-16 Target	Reporting frequency	Responsible Officer
Ref	Title				
RECP04	Number of adaptations completed in a 12 month period	1900	2000	Quarterly	Head of Service, Housing Ian Platt
Link to Corporate Risk Register					
Risk reference					
EC02	Welfare Reforms				

Corporate Plan Activity		Prevent and tackle homelessness and rough sleeping, through early intervention and effective collaboration, thereby improving housing outcomes for Wirral's most vulnerable people			
Directorate Project		Project Milestones	Delivery Dates	Responsible Officer	
Related Performance Indicators					
Performance Indicator		Forecast 2014/15 Outturn	2015-16 Target	Reporting frequency	Responsible Officer
Ref	Title				
REDP13	Number of Homeless Preventions	650	750	Quarterly	Head of Service, Housing Ian Platt
Link to Corporate Risk Register					
Risk reference					
EC02	Welfare Reforms				

Corporate Plan Activity	Continue to work with partners to increase the supply of new homes in all tenures				
Directorate Project	Project Milestones	Delivery Dates		Responsible Officer	
Related Performance Indicators					
Performance Indicator		Forecast 2014/15 Outturn	2015-16 Target	Reporting frequency	Responsible Officer
Ref	Title				
RECP03	Number of affordable homes delivered	300	250	Quarterly	Head of Service, Housing, Ian Platt
Link to Corporate Risk Register					
Risk reference					
EC02	Welfare Reforms				
G05	Failure to focus on economic growth				

Directorate Plan Activity	Continue to ensure a safe and well maintained highway network to support access to employment, education and local facilities.				
Directorate Project	Project Milestones	Delivery Dates	Responsible Officer		
Implementation of the LED street lighting project	<ul style="list-style-type: none"> Approval to award tenders for the supply and installation of LED units and Central Management System (CMS) Complete the implementation phase of the LED project 	April 2015 February 2016	Mark Smith		
Related Performance Indicators					
Performance Indicator		Forecast 2014/15 Outturn	2015-16 Target	Reporting frequency	Responsible Officer
Ref	Title				
RECP02	To maintain local environmental quality (LEQ) of litter, detritus, graffiti in main gateways and shopping area.	93.5%	93.5%	Quarterly	Head of Service, Environment & Regulation Mark Smith
REDP09	Reduce the number of people killed or seriously injured in road traffic accidents (KSI)	129	98	Quarterly	
REDP20	Maintain the condition of Wirral's strategic network – Principal Roads	N/A	1%	Annual	
REDP21	Maintain the condition of Wirral's strategic network – Non-principal Roads	N/A	1%	Annual	
REDP22	Implementation of the LED project	N/A	100%	Quarterly	
Link to Corporate Risk Register					
Risk reference					
FI1	Failure to deliver within budgets				
G05	Failure to focus on economic growth				

4: Risk Register Summary

The Directorate risk register reflects the most significant risks to the achievement of the Directorates objectives and informs reviews of the corporate risk register. The register is an active document regularly monitored by the Directorate management team. The full 2015/16 Directorate Risk Register is currently being developed and will be tabled separately to this Business Plan; the key risks identified are summarised below,

Objective	Ref.	Risk Description	Risk Owner
Continue to deliver Wirral's ambitious investment strategy, focusing on key sectors and investments to drive economic growth within the borough	C12	Lack of european and/or government funding for business, people and places initiatives	Alan Evans
	C13	Economic conditions could worsen meaning that Wirral's GVA may not increase	
	C14	Failure to correctly allocate business growth resources including Regional Growth Fund (RGF)	
Continue to develop, support and encourage the creation and accessibility of jobs through providing a supporting and enabling environment. There will be a specific focus, working with our partners on health related worklessness to support access to skills and employment.	C03	External factors have a negative impact on the levels of employment	Alan Evans
Progress the plans with our partners to reinvigorate Birkenhead Town Centre through a comprehensive redevelopment programme.	N07	This is a complex project involving a number of public and private land and property owners. The main risk factors are (1) the commercial property market being willing and able to invest in the town centre (2) the proposed master plan being approved and passing the test of lawfulness and (3) planning permission being granted for the proposed development(s)	David Ball

Objective	Ref.	Risk Description	Risk Owner
Continue to attract and grow Wirral's economy by working with and supporting businesses and creating environments and opportunities to attract investment by the private sector.	C07	Any reduction in staffing could impact on the ability of service to determine planning applications in a timely manner.	David Ball
	C08	Applications being delayed by external consultees or other internal consultees could impact on determining applications in time.	
	C09	There is a risk that if Members defer applications for Site Visits or additional information then this may impact on determining applications within time.	
Continue to encourage and attract investment into Wirral by securing resources to support the delivery of key infrastructure that will enable the creation of jobs and unlock the substantial potential for economic growth.	N06	There may be a risk to the strength of the final Business Case to justify Growth Deal Funding for the Docks Bridges Scheme.	Mark Smith
Enable vulnerable people to achieve greater independence, quality of life and integration through the development, provision and continued funding and monitoring of supported housing services.	C13	Reduction/increase in funding, reduction in staffing/contractual resources, resulting in being unable to achieve spend against allocation, and complete works within statutory deadlines for adaptations.	Ian Platt
Continue to work with partners to increase the supply of new homes in all tenures	C15	Lack of delivery of affordable homes due to availability of public/private land supply; dependency on external funding and partners to deliver new homes; lack of borrowing capacity of partners	

Objective	Ref.	Risk Description	Risk Owner
Continue the development of a selective licensing scheme as part of the drive to improve standards of accommodation and management of housing in the private rented sector	N01	Lack of support from stakeholders including private landlords, affected communities and Members to introduce a Selective Licensing Scheme and if scheme implemented, landlords to not come forward to apply for licenses, therefore generating a budget deficit if projected income is not generated. Scheme could be subject to challenge at Judicial Review.	Ian Platt
Prevent and tackle homelessness and rough sleeping, through early intervention and effective collaboration, thereby improving housing outcomes for Wirral's most vulnerable people.	C18	Homeless prevention activity cannot meet with projected increased levels of homelessness, arising from the Economic Downturn, Welfare reform changes and a potential reduction in staffing as a result of a reduction in external funding. This would lead to increased levels of statutory homeless presentations and the potential failure of the Council being able to meet it's legal obligations.	
Continue to ensure a safe and well maintained highway network to support access to employment, education and local facilities.	C01	External factors have a negative influence on the number of those Killed or Seriously Injured (KSI's) on our roads.	Mark Smith

If you need any further information on the content of this Plan please contact:

Kevin Adderley, Strategic Director of Regeneration and Environment on 0151 691 8319 or email kevinadderley@wirral.gov.uk

David Ball, Head of Service, Regeneration & Planning on 0151 691 8395 or email davidball@wirral.gov.uk

Alan Evans, Investment & Business Manager on 0151 691 8426 or email alanevans@wirral.gov.uk

Ian Platt, Head of Service, Housing on 0151 691 8208 or email ianplatt@wirral.gov.uk

Mark Smith, Head of Service, Environment & Regulation on 0151 606 2103 or email marksmith@wirral.gov.uk

This directorate plan has been endorsed by:

Kevin Adderley, Strategic Director - Regeneration and Environment

Councillor Phil Davies, Leader of the Council and Portfolio holder for Investment Strategy

Councillor Pat Hackett, Cabinet Member for Economy

Councillor Bernie Mooney, Cabinet Member for Environment and Sustainability

Councillor George Davies, Cabinet Member for Neighbourhoods, Housing and Engagement

Councillor Stuart Whittingham, Cabinet Member for Highways and Transport

Councillor Chris Meaden, Cabinet Member for Leisure, Sport and Culture

WIRRAL COUNCIL

REGENERATION AND ENVIRONMENT POLICY AND PERFORMANCE COMMITTEE

23RD MARCH 2015

SUBJECT:	2014/15 DIRECTORATE PLAN PERFORMANCE MANAGEMENT REPORT
WARD/S AFFECTED:	ALL
REPORT OF:	KEVIN ADDERLEY (STRATEGIC DIRECTOR OF REGENERATION AND ENVIRONMENT)
RESPONSIBLE PORTFOLIO HOLDERS:	<p>CLLR PHIL DAVIES, LEADER OF THE COUNCIL AND PORTFOLIO HOLDER FOR INVESTMENT STRATEGY</p> <p>CLLR GEORGE DAVIES, JOINT DEPUTY LEADER OF THE LABOUR GROUP AND PORTFOLIO HOLDER FOR NEIGHBOURHOOD, HOUSING AND ENGAGEMENT</p> <p>CLLR PAT HACKETT, PORTFOLIO HOLDER FOR ECONOMY</p> <p>CLLR STUART WHITTINGHAM, PORTFOLIO HOLDER FOR HIGHWAYS AND TRANSPORT</p> <p>CLLR BERNIE MOONEY, PORTFOLIO HOLDER FOR ENVIRONMENT AND SUSTAINABILITY</p> <p>CLLR CHRIS MEADEN, PORTFOLIO HOLDER FOR LEISURE, SPORT AND CULTURE</p>
KEY DECISION?	NO

1.0 EXECUTIVE SUMMARY

- 1.1 The aim of this report is to update Members in relation to performance as at 31st January 2015 against the delivery of the Regeneration & Environment Directorate Plan 2014/15. Members are requested to consider the details of the report and highlight any issues.

2.0 BACKGROUND AND KEY ISSUES

2.1 As part of the development of the Directorate Plans, SMART (Specific, Measurable, Achievable, Realistic and Time related) outcome measures were developed that link directly to the Corporate Plan. The senior management team have determined the corporate and directorate outcome indicators contained within the report and signed off the following parameters which underpin their on-going performance management:

- 2014/16 Regeneration & Environment Directorate Plan
- 2014/15 Plan trajectory
- 2014/15 Performance tolerance levels (determine RAG [Red, Amber, Green] status)
- Head of Service responsible for delivery of target

2.2 Directorate Plan performance (includes Corporate Plan targets) is monitored on a monthly basis against the parameters agreed as part of the business planning process (e.g. RAG tolerance levels). Some indicators are only available on a quarterly or annual basis, in line with the availability of data. Heads of Service responsible for the delivery of targets complete an exception report and delivery plan for all indicators which are under performing (e.g. red RAG rated indicators).

3.0 SUMMARY

3.1 The Directorate Plan Performance Report of 31st January 2015 (Appendix 1) sets out performance against 17 outcome measures.

3.2 Of the 17 indicators for 2014/15, 16 are rated green and 1 is rated red; the indicator rated red has an action plan (included as Appendix 2) which refers to:

- Reduce the number of people killed and seriously injured in road traffic accidents (KSI)

4.0 RELEVANT RISKS

4.1 The performance management framework policy is aligned to the risk management strategy.

5.0 OTHER OPTIONS CONSIDERED

5.1 N/A

6.0 CONSULTATION

6.1 N/A

7.0 IMPLICATIONS FOR VOLUNTARY, COMMUNITY AND FAITH GROUPS

7.1 N/A

8.0 RESOURCE IMPLICATIONS: FINANCIAL; IT; STAFFING; AND ASSETS

8.1 Financial implications of undertaking the actions to deliver the Directorate Plan will be addressed by the Directorate as appropriate.

9.0 LEGAL IMPLICATIONS

9.1 N/A

10.0 EQUALITIES IMPLICATIONS

10.1 Has the potential impact of your proposal(s) been reviewed with regard to equality?

This report is for information to Members and there are no direct equalities implications at this stage.

11.0 CARBON REDUCTION IMPLICATIONS

11.1 N/A

12.0 PLANNING AND COMMUNITY SAFETY IMPLICATIONS

12.1 N/A

13.0 RECOMMENDATION/S

13.1 Committee are requested to use the information contained within this report to inform its future work programme.

14.0 REASON/S FOR RECOMMENDATION/S

14.1 To ensure that the report and Action Plan (Appendices 1 and 2) provide selected members with the information required to evaluate the delivery of the key priorities identified by the Directorate Plan.

REPORT AUTHOR: **Margaret Sandalls**
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Business Partner to Regeneration & Environment Directorate
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Email: margaretsandalls@wirral.gov.uk

APPENDICES

Appendix 1 - Directorate Plan Performance Report (April 2014 /Jan 2015)
Appendix 2 - Killed & Seriously Injured (KSI) indicator Action Plan

REFERENCE MATERIAL

N/A

SUBJECT HISTORY (last 3 years)

Council Meeting	Date
Regeneration and Environment Policy and Performance Committee	3rd February 2015
Regeneration and Environment Policy and Performance Committee	22nd September 2014
Regeneration and Environment Policy and Performance Committee	22nd July 2014
Regeneration and Environment Policy and Performance Committee	9th April 2014
Regeneration and Environment Policy and Performance Committee	27th January 2014
Regeneration and Environment Policy and Performance Committee	5th November 2013
Regeneration and Environment Policy and Performance Committee	17th September 2013

No.	Description	Data Source	Performance 2013/14	North West 2013/14	Target / Plan 2014/15	YTD Target 2014/15	YTD Performance	Forecast Outturn	Overall Status	Monthly Trend	Reporting Period	Accountable Officer (Head of Service)	Comments
PERFORMANCE													
DOMAIN 2: REGENERATION AND ENVIRONMENT													
Environment & Regulation													
1	Improved accessibility to employment and opportunities (Local Strategic Transport Fund – LSTF)	Travel Solutions	2414	N/A	2,200	1860	2766	2,850	G	↑	Apr-Jan	Mark Smith	The number of referrals received exceeded expectations during January continuing the positive progress this project has made. Funding for this project concludes at the end of March.
2	To maintain local environmental quality (LEQ) of litter, detritus and graffiti in main gateways and shopping area.	Local Survey Data	90.70%	N/A	93.5%	93.5%	95.60%	93.5%	G	↑	Apr-Dec	Mark Smith	This indicator has exceeded its anticipated target for the third consecutive quarter during 2014/15 and remains on target for delivery by year-end as planned.
3	Reduce the number of people killed or seriously injured in road traffic accidents (KSI)	Merseyside Police	126	N/A	100	75	105	129	R	↑	Apr-Dec	Mark Smith	A green score cannot be achieved for this indicator for 2014/15 the statistics for which relate to calendar year 2014. An Action Plan is attached which outlines the intended corrective actions which it is hoped will bring this indicator back into the amber range of tolerance to meet the revised year-end forecast outturn.
4	Delivery of Major Scheme Business Case (MSBC) for Docks Bridges	Docks Bridges Project Board (Quarterly meeting reports)	N/A	N/A	100%	100%	90%	100%	G	↔	Apr-Dec	Mark Smith	On target to deliver MSBC in May 2015. However, written support from The Peel Group, as bridge owner, is required for Outline Business Case (OBC) by March 2015. Cabinet report due 10 February 2015, requesting approval of preferred option and Council's contribution.
5	Improve residents satisfaction with parks & countryside sites at less cost	Land Use Reallocation fortnightly reports	N/A	N/A	100%	100%	100%	100%	G	↔	Apr-Dec	Mark Smith	This task was completed by half-year reporting.
Housing & Community Safety													
6	No of affordable homes delivered	Housing Strategy Team (Homes & Communities Agency MIS)	354	N/A	300	200	260	300	G	↑	Apr-Dec	Ian Platt	Achieving the year-end forecast is anticipated.
7	Number of empty properties returned to use or demolished through local authority action	MVM database	300	N/A	260	160	163	260	G	↔	Apr-Dec	Ian Platt	Meeting the year-end target for bringing empty properties back into use is anticipated.
8	No of adaptations completed	MVM Database	1,934	N/A	1,900	1425	1599	1900	G	↑	Apr-Dec	Ian Platt	This indicator continues on track to achieve the year-end forecast.
9	No of interventions to improve private rented sector properties	MVM Database	783	N/A	400	300	297	400	G	↔	Apr-Dec	Ian Platt	Meeting the end of year target for the number of private rented sector interventions is anticipated.
10	No of homeless preventions	P1E and HAPI System	692	N/A	650	486	562	650	G	↑	Apr-Dec	Ian Platt	Homeless preventions remain on track to meet year-end expectations.
11	Decrease in offending rate for those on the cusp of becoming Wirral's most prolific offenders (Compass)	Police Data Warehouse on the 'Delphi' computer system.	55.6%	N/A	57.8%	57.8%	77.4%	57.8%	G	↑	Apr-Dec	Ian Platt	The cumulative reduction rate in Compass cohort offending is 77.4, well within the target of 57.8% This comprises: Q1 81.3% , Q2 60.0%, Q3 81.5%
Regeneration & Planning													
12	% of Major Planning Applications determined within 13 weeks	Acolaid system	47.06%	N/A	60%	60%	75%	60%	G	↑	Apr-Dec	David Ball	This indicator continues to make progress to achieve the year-end forecast.
Investment & Business													
13	Total investment secured into Wirral developments	Internal - Invest Wirral Whiteboard & Investment Strategy Team intelligence.	N/A	N/A	£23,000,000	-	NYA	£23,000,000	G	↑	-	Alan Evans	All of the projects included in this annual indicator are currently on track and progressing well, on this basis the end of year target for 2014/15 is expected to be achieved. This PI will report in Q4 of 2014/15.
14	Number of jobs created / safeguarded through council interventions	Invest Wirral internal whiteboard.	937	N/A	925	748	786	925	G	↑	Apr-Jan	Alan Evans	The April-January data confirms this indicator remains on track to achieve its year-end target.
15	Gross Value Added per head of population	http://www.ons.gov.uk/ons/rel/regional-accounts/regional-gross-value-added-income-approach/december-2012/18-regional-gva-2011.html	£11,599	N/A	£12,013	£12,013	£12,482	£12,013	G	↑	2013	Alan Evans	Performance for 2013/14 has exceeded expectations.
16	Percentage of working age people claiming out-of-work benefits	https://www.nomisweb.co.uk/dwp/working-age-claimant-group	15%	N/A	14.5%	14.7%	14.6%	14.5%	G	↓	May-14	Alan Evans	Worklessness in Wirral has fallen since the last quarter by 0.5% which is a reduction of 830 claimants, meaning Wirral is on track to achieve the end of year target. The next update is due February 2015.
17	Percentage of 18-24 year olds claiming Job Seekers Allowance (JSA)	https://www.nomisweb.co.uk/claimant-count	7.8%	N/A	6.2%	6.0%	2.9%	6.2%	G	↓	Apr-Dec	Alan Evans	JSA Statistics have been impacted by the introduction of Universal Credit in Wirral; it is unclear at this moment in time how the two sets of statistics will be combined for future reporting of unemployment statistics. More information will be given when available.

FINANCE: Corporate Financial position													
18	Revenue	General Ledger		N/A	94,567,900			93,092,900			Apr-Dec	Tom Sault	On target.
19	Capital Programme	General Ledger		N/A	23,493,000	7,531,000		23,493,000			Apr-Dec	Tom Sault	
20	Savings	General Ledger		N/A	4,829,000	4,729,000		4,729,000			Apr-Dec	Tom Sault	

RISK: Remaining significant risks to achievement of non-compliant target													
Ref	Priority / Objective	Risk Description	Existing Controls	Current Scores			Risk Review Frequency	Reporting Period	Accountable Officer (Head of Service)	Further Additional Controls (including dates to be implemented / expected to take effect)	Target Scores		
				Lik	Imp	Total					Lik	Imp	Total
	Reduce the number of people killed or seriously injured in road traffic accidents (KSI)	External factors have a negative influence on the number of those Killed or Seriously Injured (KSI's) on our roads.	Programmes of Safety Schemes; Safer Routes to Schools; Road Safety Education together with Roads Policing Enforcement	3	4	12	Q	Apr-Dec	Mark Smith	Programme of additional enforcement activity agreed with Merseyside Police. Cabinet approval for Safe & Sustainable Transport project (£320,000 for 2015/16) Additional provision of marketing / advertising will be required.	5	3	15

Risk

Performance is improving
Lower is better

Performance is improving
Higher is better

Performance is deteriorating
Lower is better

Performance is deteriorating
Higher is better

Performance sustained
in line with targets set

G	Performance within tolerance for target set.
A	Performance target slightly missed (outside of tolerance).
R	Performance not on track, action plan required.

Lik = Likelihood A qualitative description of the probability or frequency of the risk happening.

Imp = Impact The evaluated effect or result of a particular risk happening.

Total = Risk score Assessment of the combined scores, for the likelihood and impact of the risk happening, after taking into account any controls in place to manage the risk (Lik x Imp).

APPENDIX 2

PERFORMANCE ACTION PLAN

Q3 2014/15 (Apr-Dec 2014) PI Ref: REDP09

INDICATOR OVERVIEW			
Indicator Title	Reduce the number of people killed or seriously injured in road traffic accidents (KSI)		
Strategic Director Lead	Kevin Adderley, Strategic Director Regeneration & Environment		
Departmental Lead	Mark Smith, Head of Service Environment & Regulation		
Year End Target	100	Year End Forecast	Original: 100 Revised: 129

CURRENT SITUATION: Detail what the performance is for this measure and reason/s for non-compliance		
Performance this Period	Q3 KSI data (Jan – Sept 2014) 105 KSI	+ / - Target : + 30 KSI
Non-compliance reason	<p>Q1-Q3 2014 -The following road user groups have shown an increase in the number of people sustaining KSI injuries compared to the <u>average</u> during 2011-2013 for Q1-Q3:</p> <ul style="list-style-type: none"> Adult Pedestrians (60+ yrs) Adult vehicle occupants Child Pedestrians (aged <4yrs) Motorcyclists <p>Analysis of road casualty data across Merseyside also shows an increase in KSI casualties compared to the Merseyside LTP target.</p>	

ACTIONS: This describes what's necessary or how to achieve a 'green' score. This way everyone is clear on what is required and when; knows the expected outcome and how to achieve it.	
What (is required)	<p>A green score cannot be achieved for 2014/15. This indicator relates to data for calendar year 2014.</p> <p>Actions to continue to address key KSI road casualty risk groups:</p> <ul style="list-style-type: none"> • Additional enforcement action (police). • Additional PR/Marketing activity to make drivers, riders & pedestrians aware of road risk. • Additional resource to enable continuation of Safe & Sustainable Transport project (approved for 2015/16). • Further verification of data supplied by police will be undertaken to ensure compliance with national reporting criteria.
How (will it be achieved)	<p>Programme of additional enforcement activity agreed with Merseyside Police.</p> <p>Cabinet approval for Safe & Sustainable Transport project (£320,000 for 2015/16)</p> <p>Additional provision of marketing / advertising will be required.</p>
Who (will be responsible)	Rob Clifford, Senior Manager Highways & Transportation
When (will results be realised)	Road safety targets are set within the Local Transport Plan for 2020. WBC annual targets are milestones. Casualty reductions resulting from ongoing work and additional activity identified here will occur over forthcoming years.

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WIRRAL COUNCIL

REGENERATION & ENVIRONMENT POLICY & PERFORMANCE COMMITTEE

23 MARCH 2015

SUBJECT	FINANCIAL MONITORING 2014/15 MONTHS 10 (JANUARY 2015)
WARD/S AFFECTED	ALL
REPORT OF	ACTING SECTION 151 OFFICER

1 EXECUTIVE SUMMARY

- 1.1 This report sets out the financial monitoring information for this Committee in a format consistent across the Policy and Performance Committees. The report aims to give Members sufficient detail to scrutinise budget performance for the Directorate. Financial information for Months 10 (January 2015) which was reported to Cabinet on 12 March is included.

2 BACKGROUND AND KEY ISSUES

- 2.1 Members of the Policy and Performance Committees have previously requested that financial monitoring information is provided as a standard item at each Committee.
- 2.2 Since September 2012 monthly revenue and capital monitoring reports have been submitted to Cabinet as a means of providing regular, detailed updates on budget performance.
- 2.3 The Coordinating Committee has agreed that in order to fulfil its corporate and strategic scrutiny role, it will continue to review the full versions of the most up to date monitor reports at its future scheduled meetings.

3 REPORTING TO POLICY & PERFORMANCE COMMITTEES

- 3.1 The relevant sections from the most recent revenue and capital monitoring reports reported to Cabinet are summarised into a bespoke report for each Policy and Performance Committee. This will include the following:
- Performance against revenue budget
 - Performance against in year efficiency targets
 - Performance against capital budget
- 3.2 The following sections have been extracted from the Financial Monitoring reports presented to Cabinet on 12 March 2015.

PERFORMANCE AGAINST REVENUE BUDGETS MONTH 10 (JANUARY 2015)

3.3 CHANGES TO THE AGREED BUDGET

3.3.1 2014/15 Original & Revised Net Budget

	Original Net Budget	Approved Budget Changes Prior Mths	Approved Budget Changes Month 10	Revised Net Budget
Regeneration & Environment	95,190	2778	5	97,973
Net Cost of Services	95,190	2,778	5	97,973

3.4 VARIATIONS

3.4.1 The report will use RAGBY ratings that will highlight under and overspends and place them into 'risk bands'. The 'risk band' classification is:

- Extreme: Overspends - **Red** (over +£301k), Underspend **Yellow** (over - £301k)
- Acceptable: Amber (+£141k to +£300k), Green (range from +£140k to -£140k); Blue (-£141k to -£300k)

3.4.2 2014/15 Projected Budget variations

Directorates	Revised Budget	Forecast Outturn	(Under) Overspend Month 10	RAGBY Classification	Change from prev
Regeneration & Environment	97,973	96,498	-1,475	Y	-
TOTAL	97,973	96,498	-1,475		0

3.4.3 RAGBY full details

Department	Number of Budget Areas	RAGBY Rating				
		Red	Amber	Green	Blue	Yellow
Regeneration & Environment	5	0	1	1	0	3
Total	5	0	1	1	0	3

Below is a breakdown of the Budget Areas within Regeneration and Environment with their RAGBY ratings.

Department	RAGBY
Environment & Regulation	Yellow
Housing & Community Safety	Yellow
Regeneration	Amber
Directorate Support	Green
Investment Strategy & Business Support	Yellow
Total	

3.4.4 Regeneration and Environment has a forecast underspend of £1,475,000. This underspend is due to a number of variations with the largest being:

- £500,000 currently set aside for match funding future grant delivery programmes will not be used in this financial year due to delays in finalising future ERDF & ESF grant programmes.
- £300,000 of savings made in advance plus efficiencies within the Supporting People contract area of Housing & Community Safety.
- £250,000 underspend on staffing costs in various areas including non-filling of posts ahead of implementation of new structures.
- £100,000 from areas increasing their income generation forecasts such as Environment Health from export certificates and Community Safety from community patrol work.

The Floral Pavilion budget position remains challenging (the Budget 2015/16 includes increased investment). The overall Directorate forecast however remains an underspend position.

3.5 IMPLEMENTATION OF 2014/15 SAVINGS

3.5.1 Budget Implementation Plan 2014/15

BRAG	Number of Options	Approved Budget Reduction £000's	Amount Delivered at Jan £000's	To be Delivered £000's
B - delivered	12	3,843	3,843	0
G – on track	4	536	536	0
A - concerns	0	0	0	0
R - high risk/ not achieved	2	185	0	100
P – replacements for Red	0	0	85	0
Total at M10 Jan	18	4,564	4,464	100

3.5.2. The red rated options relate to the following:

- **Floral Pavilion Review £100,000:** Although a number of cost reduction and income generating measures have been implemented during the current year, the Floral budget is forecast to be overspent at year end.
- **Street Lighting £85,000:** Cabinet 9th October resolved the ceasing of the 2014/15 budget saving of £85,000 from the switching off of street lights be approved and this be referred to the Council for its approval for it to be met from:
 - (a) replacing with compensatory 'one-off' savings from approved budgets within the Environment & Regulatory Service;
 - b) subsuming within the planned savings from the implementation of a new strategy from 2015/16.

The compensatory measures are shown within the as purple rated 'Replacements for Red' line above. The directorate is forecasting a large

underspend which more than compensates for the two red rated options.

3.6 PERFORMANCE AGAINST CAPITAL BUDGETS MONTH 10 (JAN 2015)

3.6.1 Table 1: Capital Budget

	Capital Strategy	Changes approved by Cabinet	Changes not yet approved/ noted	Revised Capital Programme	Actual Spend Jan 2015
Regeneration & Env– Env & Regulation	8,006	2,250	-529	9,727	4,753
Regeneration & Env – Hsg & Comm Safety	5,707	-1,684	34	4,057	2,139
Regeneration & Env – Regeneration	5,744	3,389	-2,000	7,133	4,704
Total expenditure	19,457	3,955	-2,495	20,917	11,596

Significant variations to be approved or noted by Cabinet for Period 10 are set out in the following table.

Table 2: Significant variations to the 2014/15 programme

	Amount £000	Explanation (A) Policy (B) Items previously deferred (C) Funding (D) Re-profiling (E) Reduced requirement
Environment & Regulation	-188	Bridges - awaiting response from Network Rail re bridge strengthening proposal (D).
	-100	BAM Nuttall cannot deliver the work on Bidston Bypass West Bridge until 2015/16 (D).
	-67	Vehicle replacement - outstanding purchases to be completed when beach patrol transfers to RNLI (D).
Regeneration	-165	Allotments - indicated completion in 2015/16 (D).
	-2,000	Regional Growth Fund – grant has to be spent by May and reliant on companies submitting fully supported claims (D).
Total Variation	-2,520	

Environment and Regulation

- 3.7 Major highway improvement works to provide improved and safer facilities for pedestrians and cyclists were completed at the junction of the A41 and Bolton Road in Port Sunlight. The main site works finished in July 2014, three weeks ahead of the planned construction programme. The total cost of £590,000 was funded from active travel, road safety, congestion and maintenance budgets.
- 3.8 A new mini-roundabout has been completed at the junction of Shrewsbury Road and Gerald Road in Oxton. The £60,000 scheme is designed to reduce accidents at a dangerous junction and has been funded from the road safety block.
- 3.9 A package of schemes totalling some £380,000 is under-way on the A41 in Bromborough to provide off-road cycle facilities on one of Wirral's key commuter routes, funded from the local sustainable transport fund (LSTF) and active travel budgets. The work is being carried out under the Council's new Highway Services contract with BAM Nuttall Ltd, and is scheduled for completion before April 2015.

Housing & Community Safety

- 3.10 Disabled Facilities Grants continue to be approved and the spend committed. The incurring of this spend is determined by the grant applicants which means that there will invariably be works approved that will not be completed during the year.
- 3.11 For the New House-Building Programme, the Council is using the Homes and Community Agency new Affordable Homes Programme as the basis for developing the programme of works. Processes such as defining the criteria, legal obligations for grant funding, site acquisition and planning approval need to be completed before scheme commencement

Regeneration

- 3.12 The Regional Growth Fund grant supports investment into the offshore renewable energy sector. Applications have been approved up to the grant allocation but companies are only paid upon defrayment of supported expenditure. This grant has to be paid by May 2015 so an element of spend will slip into 2015/16.
- 3.13 The Liverpool City Region Local Enterprise Partnership (LEP) has secured a total of £15 million from the Government's Regional Growth Fund (RGF) for a Business Growth Grant programme. From this allocation Wirral has to date, secured £3 million with grants payable upon defrayment and having to be paid by May 2015 so an element of this spend will slip into 2015/16.
- 3.14 The contract for New Brighton, primarily for infrastructure developments, started in September and is to be completed by March 2015.

4 RELEVANT RISKS

4.1 There are none relating to this report.

5 OTHER OPTIONS CONSIDERED

5.1 Any option to improve the monitoring and budget accuracy will be considered.

6 CONSULTATION

6.1 No consultation has been carried out in relation to this report.

7 OUTSTANDING PREVIOUSLY APPROVED ACTIONS

7.1 There is an ongoing requirements for directorates to identify during the financial year necessary actions to mitigate any forecast overspends.

8 IMPLICATIONS FOR VOLUNTARY, COMMUNITY AND FAITH GROUPS

8.1 There are no implications arising directly from this report.

9 RESOURCE IMPLICATIONS: FINANCIAL, IT, STAFFING AND ASSETS

9.1 In respect of the Revenue Budget the Regeneration and Environment Directorate is projecting an underspend of £1,475,000 as at the 31 January 2015.

10 LEGAL IMPLICATIONS

10.1 There are no implications arising directly from this report.

11 EQUALITIES IMPLICATIONS

11.1 The report is for information and there are no direct equalities implications at this stage.

12 CARBON REDUCTION IMPLICATIONS

12.1 There are no implications arising directly from this report.

13 PLANNING AND COMMUNITY SAFETY IMPLICATIONS

13.1 There are no implications arising directly from this report.

14 RECOMMENDATIONS

14.1 Members are requested to review the information presented to determine if they have any specific questions relating to the budget for the Regeneration and Environment Directorate.

15 REASONS FOR THE RECOMMENDATIONS

15.1 To ensure Members have the appropriate information to review the budget performance of the directorate.

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APPENDICES

Extracted from the Capital Monitoring report to Cabinet on 12 March 2015:-
Annex 1 Revised Capital Programme and Funding 2014/15 and Programme
2015/16

SUBJECT HISTORY

Council Meeting	Date
Monthly financial monitoring reports for Revenue and Capital have been presented to Cabinet since September 2012.	

Annex 1 Revised Capital Programme 2014/15

	Revised Programme £000	Actual £000	Council Resources £000	Grants £000	Revenue/ Reserves £000	Total £000	Programme 2015/16	
Regeneration and Environment - Environment & Regulation								
Road Safety	753	404	33	720		753	84	Start Up/Delivery
Congestion	358	0	3	355		358		Conception
Active Travel	641	373	211	430		641	84	Start Up/Delivery
Transportation	301	167	71	230		301	20	Start Up/Delivery
Local Sustainable Transport Fund	499	0		499		499		Conception
Bridges	634	324	72	562		634	952	Conception/Start Up/Delivery
Highways Maintenance	3,347	2,254	523	2,824		3,347	254	Start Up/Delivery/Completion
Street Lighting	288	224	88	200		288		Start Up/Delivery
Coast Protection	178	50	20	71	87	178	210	Start Up
Asset Management	84	0		84		84		Approval
Energy schemes (LED Street Lighting)	300		300			300	4,000	Approval
Parks Plant and Equipment	728	379	728			728		Delivery
Parks vehicles replacement	921	231	921			921	67	Delivery
Landican Cemetery	71	50	71			71		Delivery
Birkenhead Park Restoration	97	87	97			97		Delivery
Parks Improvement Works	35	19			35	35		Delivery
Hoylake Golf Course	30		30			30		Conception
Park Outdoor Gyms	2	1		2		2		Completion
Reeds Lane Play Area	50	35		50		50	10	Delivery
Royden Park/Eastham Country Park	14	12		14		14		Delivery
Gautby Rd Play Area	16	16			16	16		Completion
Allotments	3	2	3			3	165	Conception
Start Active, Play Active, Stay active	260	83	230		30	260	10	Conception
Wirral Way - widening and safety improvements	117	42	117			117	13	Start Up
Cemetery extension/improvement							150	
	9,727	4,753	3,518	6,041	168	9,727	6,019	

	Revised Programme £000	Actual £000	Council Resources £000	Grants £000	Revenue/ Reserves £000	Total £000	Programme 2015/16	
Regeneration and Environment - Housing & Community Safety								
Aids, Adaptations and Disabled Facility Grants	2,138	1,428	796	1,342		2,138	3,206	Start Up/Delivery
LIFT Programme	347	45		347		347		Start Up/Delivery
Clearance	200	163		125	75	200	1,321	Start Up/Delivery
Home Improvement	442	410	102	340		442	912	Start Up/Delivery
Improvement for sale grants	200				200	200		Conception
Empty Property Interventions	210	93	150		60	210	122	Start Up/Delivery
New House Building Programme	520		520			520	980	Start Up
Housing Renewal							1,030	
	4,057	2,139	1,568	2,154	335	4,057	7,571	
Regeneration and Environment – Regeneration								
Business Investment Grants	0		0			0	808	
Regional Growth Fund Schemes	2,697	1,488		2,697		2,697	2,000	Start Up/Delivery
LEP Regional Growth Fund Schemes - Targetted Assistance	3,000	1,952		3,000		3,000		Start Up/Delivery
New Brighton	1,111	1,015	1,111			1,111		Start Up
Marine Business Park	50	68			50	50		Completion
The Priory	275	181	10	265		275		Delivery
	7,133	4,704	1,121	5,962	50	7,133	2,808	

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WIRRAL COUNCIL

REGENERATION AND ENVIRONMENT POLICY & PERFORMANCE COMMITTEE

23 MARCH 2015

SUBJECT:	<i>WORK PROGRAMME UPDATE REPORT</i>
REPORT OF:	<i>THE CHAIR OF THE COMMITTEE</i>

1.0 EXECUTIVE SUMMARY

1.1 This report updates Members on the current position regarding the work programme for the Regeneration and Environment Policy & Performance Committee.

2.0 BACKGROUND AND KEY ISSUES

2.1 The Regeneration and Environment Policy & Performance Committee is responsible for proposing and delivering an annual work programme. This work programme should align with the corporate priorities of the Council and be informed by service priorities and performance, risk management information, public or service user feedback and referrals from Cabinet or Council.

2.2 The work programme is made up of a combination of scrutiny reviews, standing items and requested officer reports. This provides the committee with an opportunity to plan and regularly review its work across the municipal year.

3.0 REGENERATION AND ENVIRONMENT POLICY & PERFORMANCE COMMITTEE WORK PROGRAMME

3.1 The work programme was presented to the Regeneration and Environment Policy and Performance Committee held on 22nd September 2014. The work programme was subsequently approved and is attached as Appendix 1.

3.2 On 3rd March 2015, the Regeneration and Environment Policy & Performance Committee agreed for the inclusion of two Task & Finish Reviews in the committee's Work Programme. These were:

- The Council's Coastal Strategy; and
- Homelessness within Wirral.

The Committee agreed that the Coastal Strategy Task & Finish Review would begin this municipal year and that membership of the panel would be Councillors Michael Sullivan, John Hale and Dave Mitchell. It was also agreed that the review on homelessness would commence in the new municipal year.

4.0 PREVIOUS / CURRENT SCRUTINY REVIEWS – UPDATE

Coastal Strategy

A scoping meeting for this review has now convened and an overview of the Coastal Strategy was presented to the Panel by officers. The detailed scope of the review will be formalised at the next meeting with officers

5.0 PROGRESS IMPLEMENTING PREVIOUS RECOMMENDATIONS

5.1 Implications of Benefit Reforms on Under Occupancy

A report detailing the progress made on implementing recommendations arising from the review was originally included on the agenda for April's Regeneration and Environment Policy & Performance Committee meeting. The Chair and Party Spokespersons agreed with officers at the agenda setting meeting that due to April's Committee meeting being brought forward to March, this item will now be deferred to July's Committee meeting to allow officers time to prepare the report.

6.0 RECOMMENDATIONS

6.1 Members are requested to approve the Regeneration and Environment Policy & Performance Committee work programme for 2014/15 as shown in the appendix, making any necessary amendments.

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2014-15 Regeneration & Environment Committee Work Programme

Key Activities	Lead Member / Officer	Reason for Review	May 2014	June 2014	July 2014	Aug 2014	Sept 2014	Oct 2014	Nov 2014	Dec 2014	Jan 2015	Feb 2015	Mar 2015	April 2015	Outcome
Committee Dates					22nd		22nd		4th	3rd		3rd	23rd		
Scheduled Reviews															
Review of Apprenticeships	Cllrs Pat Hackett and Tony Smith	Requested by Members													Completed - Reported to Cabinet November 2014
Future Council															Completed - Reported to Cabinet November 2014
Car Parking	Cllr Stuart Whittingham	Requested by Members													Completed - Reported to Cabinet November 2014
Coastal Strategy	Cllr Bernie Mooney	Requested by Members													
Homelessness		Requested by Members													Agreed to commence in the new municipal year.
Potential Reviews															
Reports Requested															
Under-Occupation - Follow up	Kevin Adderley	Requested by Members													Deferred to July's Committee meeting
Review of street cleansing post budget options	Kevin Adderley	Requested by Members													Complete
Monitoring the highways contract	Kevin Adderley	Requested by Members													Complete
DWP Work Programme	Kevin Adderley	Requested by Members													Complete
Dangerous Dogs	Kevin Adderley	Requested by Members													Complete
Investing in Wirral's Infrastructure	Kevin Adderley	Requested by Members													Complete
Notice of Motion															
Underground Coal Gasification															Complete
Investing in Wirral's Infrastructure															Complete
Private Rented Sector Reform															Complete
Standing Items															
Performance Dashboard															
Financial Monitoring															
Recommendations from Highways Representation Panels															
Special Budget meeting															

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